

Completed by the Sponsor		
Request No.:	TEA-001	
Date raised:	August 15, 2018	
Proponent:	TEA	
Subject:	Schedule 7 – Certificate of Officer	
Reference Documents:	RFP Main Body, RFP Schedule 3 Part 3, RFP Schedule 7	
Request for Clarification: T	EA-001	
submitted an Appendix A t "With respect to th Submission, there Please resubmit a Schedu provides details of these p since the Prequalification S	<ul> <li>ate of Officer submitted on behalf of Colas Canada Inc., Colas to Schedule 7 which stated:</li> <li>ane two proceedings previously disclosed in the Prequalifications is no further developments"</li> <li>le 7 Certificatof Officer for Colas Canada Inc. which in Appendix A reviously disclosed proceedings, and any update on their status Submission.</li> <li>nse by no later than 10 AM on August 16, 2018</li> </ul>	
riease provide your respo	Completed by the Proponent	
Date of Response:	August 16, 2018	
Response:	-	
Please refer to the attache	ed.	

### SCHEDULE 7

### **CERTIFICATE OF OFFICER**

This Schedule 7 — Certificate of Officer is delivered pursuant to Section 10.1(2) of the Request for Proposals (the "RFP") in respect of Trillium Line Extension Project dated July 17, 2017 and issued by the Sponsor. All terms not otherwise defined herein have the meaning given to them in the RFP. This Schedule 7 — Certificate of Officer has not been modified in any manner, except to complete the required information.

#### **CERTIFICATE OF OFFICER**

#### OF

#### COLAS CANADA INC.

TO: City of Ottawa ("Sponsor")

RE: Colas Canada Inc. (the "Company"), as a Team Member of Trillium Extension Alliance ("Applicant"), in respect of the Request for Proposal (the "RFP") issued by the Sponsor for the Trillium Line Extension Project (the "Project")

I, Jean-Yves Llenas, the undersigned, in my capacity as Vice President, Administration and Finance of the Company and not in my personal capacity, regarding the matters contained herein, do hereby certify, to the best of my knowledge, that:

- 1 **Corporate Structure.** The Company is a Canadian corporation incorporated under the Canada Business Corporation Act with the registered number No. 386780-3. Colas Canada Inc. is a holding company of several entities conducting various types of roads works across Canada.
- 2 The Project. The Company has conducted itself with integrity and propriety and has not engaged in any inappropriate bidding practices or unethical behaviour in the course of the procurement for the Project and the RFP Process.
- 3 Inappropriate Bidding Practices or Unethical Behaviour. The Company confirms there are no charges or investigations by a public body except for those listed in Schedule A hereto or convictions related to inappropriate bidding practices or unethical behaviour by the Company or any of its Affiliates in relation to a public or broader public sector tender or procurement in any Canadian jurisdiction that:
  - are related to the Project;

- may compromise the reputation or integrity of the City of Ottawa so as to affect public confidence in the Project; or
- would contravene any applicable law or could have a material adverse effect on the Company in a way which could impair the Company's ability to perform its obligations under the Project Agreement.
- 4 **Employees.** The prohibition contained in the RFP for the Project on the bidding practices and unethical behaviour of the Company extends to the Company employees under the control of the Company, including former employees during the time that such former employees were under the control of the Company, who might have or had involvement or the ability to influence the affairs of the Company.
- **5 Policies.** The Company has designed appropriate internal policies establishing ethical standards for its bidding practices which prohibit inappropriate bidding practices and unethical behaviour (including with respect to reporting on conflicts of interest) and the Company has internal processes and controls in place which monitor its bidding practices to ensure compliance with such policies. The policies, processes and controls, if correctly implemented and consistently followed, are designed to provide protection against unethical bidding practices, including failures to disclose conflicts of interest. All such policies, processes and controls have been fully adhered to and complied with by the Company

The prohibition on inappropriate bidding practices and unethical behaviour (including with respect to reporting on conflicts of interest) contained herein and the measures taken by the Company to ensure that such activity does not happen shall be stated in a written policy that shall, upon request be provided to the Sponsor, and include copies of internal policies, processes and controls establishing ethical standards for the Company's bidding practices and evidence of compliance by the Company with all such policies, processes and controls, and shall specify that violation may result in sanctions, up to and including disqualification.

- 6 **Conflicts of Interest.** The Company confirms that it is not in a Conflict of Interest, as defined in Section 3.9.1 this RFP, unless waived by the Sponsor pursuant to Section 3.9.1(7).
- 7 **Notice.** The Company shall immediately notify the Sponsor in the event of a breach of its obligations contained in the RFP for the Project. If a breach occurs, the Sponsor reserve the right (without limitation to any other right that may have), to disqualify the Company from continued participation in the RFP for the Project.
- 8 **Further Assurances.** The Company agrees to inform the Sponsor of any future charges or investigations by a public body or convictions that may arise in the course of the procurement for the Project including the RFP Process, and to provide further information and assurances relating thereto, as the Sponsor may reasonably request,

including without limitation an explanation as to the nature and extent of such charges or investigations by a public body or convictions.

**9 Reliance.** The Sponsor is relying upon the truth and accuracy of the statements set forth herein in all aspects relevant to the procurement process for the Project. The undersigned acknowledges that if at any time any of the information contained herein changes, the undersigned will advise of same in writing to the Sponsor.

**IN WITNESS WHEREOF** I have signed the certificate effective as of the RFP Submission Deadline.

Colas Canada Inc. Per: Name: Jean Yves Llenas

Title: Vice President, Administration and Finance

### **APPENDIX A TO SCHEDULE 7 – CERTIFICATE OF OFFICER**

#### CHARGES OR INVESTIGATIONS BY A PUBLIC BODY RELATED TO INAPPROPRIATE BIDDING OR UNETHICAL BEHAVIOUR

With respect to the two proceedings previously disclosed in the Prequalification Submission and restated below, there is no further developments to add.

- It is public knowledge that the Competition Bureau of Canada is investigating the conduct of several entities involved in the paving industry in the Province of Quebec and that it has obtained and performed search warrants against some or all of these entities. One of the Company's subsidiary, Sintra Inc., conducts paving activities in the Province of Quebec. However, no such search warrant was sought or executed against Sintra Inc. or any of its subsidiaries by the Competition Bureau of Canada. In addition, Sintra Inc. has received no notification from the Competition Bureau of Canada pursuant to the Bureau's Guide on Communications during Inquiries (26-06-2014) indicating that it is a subject of this investigation.
- It is also known that the City of Toronto is undergoing an industry-wide review of its procurement processes in relation to road paving contracts. As part of this review, questions have been asked of City suppliers including Furfari Paving Ltd., a subsidiary of the Company, which could be seen as related, in part, to issues covered by point 3 of the certificate. Furfari has cooperated fully with the City in connection with its review. There are no restrictions on Furfari's ability to bid on City contracts.



### **REQUEST FOR CLARIFICATION (RFC)**

Completed by the Sponsor	
Request No.:	TEA-002
Date raised:	August 15, 2018
Proponent:	TEA
Subject:	Schedule 3 Part 3 – PDF file formats
Reference Documents:	RFP Main Body, RFP Schedule 3 Part 3,
Request for Clarification:	TEA-002

As per Section 3.0(c) of Schedule 3 Part 3 RFP:

"the entire Proposal shall be submitted in both PDF and native file formats."

Please provide PDF files for your submission that are identical to the printed copies already received in relation to the following sections, on new, clearly marked USB keys as follows:

- Part A: Proposal Submission Forms & Declarations (3 USB keys); and
- Part B: Technical Submission (5 USB keys).

For the avoidance of doubt, these USB keys should **only** contain the PDF files. Do not resubmit any other electronic native files for any section of the RFP.

These USB keys must be delivered to the RFP Contact Person, Martin Masse, and received by no later than 12 noon on August 16, 2018.

Completed by the Proponent		
Date of Response:	August 15, 2018	
Response: Please see attached, PDF files on clearly marked USB keys as requested.		



Completed by the Sponsor		
Request No.:	TEA-003	
Date raised:	August 16, 2018	
Proponent:	Trillium Extension Alliance	
Subject:	Schedule 6 – Proponent Team Member Declaration	
Reference Documents:	RFP Main Body, RFP Schedule 3, Part 3, RFP Schedule 5, RFP Schedule 6.	
Request for Clarification: T	EA-003	
As per Schedule 3, Part 3 of the RFP, the Proponent must submit a <i>Schedule 6, Proponent Team Member Declaration</i> for each Proponent Team Member. The submitted <i>Schedule 5 Participant Conflict Screening List</i> lists individuals from the following company or organization in paragraph 15 "List of Other Significant Individuals": • Gowling WLG No Schedule 6 Team Member Declaration form was submitted for this entity. Please either: (i) Confirm that the entity listed above is not a Team Member; or (ii) provide duly completed and signed Schedule 6 Team Member Declarations if this entity is a Team Member. Please provide your response by no later than 5 PM on August 16, 2018		
Completed by the Proponent		
Date of Response:	August 16, 2018	
Response: Trillium Extension Alliance hereby confirms that Gowling WLG is not a team member of Trillium Extension Alliance. Please refer to the attached for the updated Schedule 5 - Participant Conflict Screening List.		

#### SCHEDULE 5

#### PARTICIPANT CONFLICT SCREENING LIST

TO:City of OttawaNAME OF<br/>PROJECT:Trillium Extension Line ProjectNAME OF<br/>PROPONENT:Trillium Extension Alliance

1. Proponents shall provide the listing of persons contained in this Schedule 5 to the RFP in a text searchable (e.g. .doc, .docx, or optical character recognition (OCR) .pdf) electronic format.

#### 2. List of Identified Proponent Parties

We confirm that the following persons (who are either Identified Proponent Parties or engaged by an Identified Proponent Party) are identified within our Proposal.

Name of Identified Proponent Party	Proponent Team Member, Organization and/or Employer**
Alain Demers	Colas Projects S.A.S.U.
Frédéric Burnel	Colas Rail S.A.S.
Arnaud Ceyzeriat	Colas Rail S.A.S.
Christophe Chassagnette	Colas Rail S.A.S.
Jean-Marc Kuntz	Colas Rail S.A.S.
Luis Mijares	Colas Rail S.A.S.
Brahim Guengou	Colas Rail S.A.S.
Jeff Doble	Perkins+Will Canada Inc.
Terry Ostrom	Plenary Group (Canada) Ltd.
Stephanie Williamson	Plenary Group (Canada) Ltd.
James C. Rosien	R.W. Tomlinson Limited
Mark Peralta	R.W. Tomlinson Limited
Katherine Rispoli	R.W. Tomlinson Limited
Roumiana Douchanova	WSP Canada Group Limited

#### 3. List of Other Significant Individuals

We confirm that the following persons, not already listed in Section 2 above, had significant involvement in the preparation and/or oversight of the preparation of our Proposal\*:

Name of Person	Proponent Team Member, Organization and/or Employer**
Ian Boyd	Bird Design-Build Construction Inc.
Neal Lade	Bird Design-Build Construction Inc.
Dany Duguay	Bird Design-Build Construction Inc.
Keith Matthews	Bird Design-Build Construction Inc.
Scott Mugridge	Bird Design-Build Construction Inc.
Stephen McDonald	Bouygues Energies and Services Canada Limited
Alan Drummond	Bouygues Energies and Services Canada Limited
Matthieu Dannoot	Bouygues Energies and Services Canada Limited
Xavier Fenaux	Colas Canada Inc.
Johanna Hoyt	Colas Canada Inc.
Jordan Willms	Colas Canada Inc.
Arnaud Maxwell	Colas Canada Inc.
Magali Chestalain	Colas Canada Inc.
Rob Peraita	Colas Canada Inc.
Stephanie Minnebois	Colas Projects S.A.S.U.
Samuel Soulard	Colas Projects S.A.S.U.
Francis Grass	Colas Rail S.A.S.
Hasham Amjad	Colas Rail S.A.S.
Pierre Charron	Colas Rail S.A.S.
Christophe Denoyelle	Colas Rail S.A.S.
Hamza El Agy	Colas Rail S.A.S.
Emilie Ferrier	Colas Rail S.A.S.
Thomas Foignot	Colas Rail S.A.S.

Name of Person	Proponent Team Member, Organization and/or Employer**
Erik Gardon	Colas Rail S.A.S.
Anne Haro	Colas Rail S.A.S.
Laura Hawkins	Colas Rail S.A.S.
Andrew Kooiman	Colas Rail S.A.S.
Jean-Marc Kuntz	Colas Rail S.A.S.
Karim Redjdal	Colas Rail S.A.S.
Olivier Segond	Colas Rail S.A.S.
Puneet Sharma	Jensen Hughes Consulting Canada Ltd.
Peter Senez	Jensen Hughes Consulting Canada Ltd.
Troy Grill	Mass. Electric Construction Canada Co.
Jay Wong	Mass. Electric Construction Canada Co.
Maxime Champagne-Thomas	Mass. Electric Construction Canada Co.
Jacob Myers	Mass. Electric Construction Canada Co.
Peter McMillan	McMillan Associates Architect Inc.
John Splude	McMillan Associates Architect Inc.
Jason Leblanc	Perkins+Will Canada Inc.
Paul Kulig	Perkins+Will Canada Inc.
Paul Sheridan	Plan Group Inc.
Ken Lewis	Plan Group Inc.
Matthieu Dannoot	Plan Group Inc.
Grace Jo	Plan Group Inc.
Julien Rivollier	Plan Group Inc.
Brian Budden	Plenary Group (Canada) Ltd.
Paul Martin	Plenary Group (Canada) Ltd.

Name of Person	Proponent Team Member, Organization and/or Employer**
Ryan O'Connor	Plenary Group (Canada) Ltd.
Christian Guevara	Plenary Group (Canada) Ltd.
Alan Chen	Plenary Group (Canada) Ltd.
Matt Coady	Plenary Group (Canada) Ltd.
Michelle Do	Plenary Group (Canada) Ltd.
Kevin Cinq-Mars	R.W. Tomlinson Limited
Paul McCarney	R.W. Tomlinson Limited
Russ Perry	R.W. Tomlinson Limited
Wayne Newell	R.W. Tomlinson Limited
Ivan Levac	R.W. Tomlinson Limited
Ted Sewell	R.W. Tomlinson Limited
Rebecca Bennett	R.W. Tomlinson Limited
Brad Hornbeck	R.W. Tomlinson Limited
Dave Read	R.W. Tomlinson Limited
Fred Griffiths	Thurber Engineering Ltd.
Stephen Peters	Thurber Engineering Ltd.
Jeff Seider	WSP Canada Group Limited
Janine Turner	WSP Canada Group Limited
Andrew Wittig	WSP Canada Group Limited
Melissa Pavao	WSP Canada Group Limited
Larisa Tcherednitchenko	WSP Canada Group Limited
Nicolas Lambert	WSP Canada Group Limited
Patrick Hill	WSP Canada Group Limited
Katie Clowater	WSP Canada Group Limited
Michel Vachon	WSP Canada Group Limited
Caroline Giroux	WSP Canada Group Limited

Name of Person	Proponent Team Member, Organization and/or Employer**
Jacques Hebert	WSP Canada Group Limited
Alexander Lefebvre	WSP Canada Group Limited
Ben Worth	WSP Canada Group Limited
Louis-Marc Girard	WSP Canada Group Limited
Allison Good	WSP Canada Group Limited
Jenna Wouters	WSP Canada Group Limited
Jonathan Loschmann	WSP Canada Group Limited
Don Stephens	WSP Canada Group Limited
Adam Howell	WSP Canada Group Limited
Greg Ross	WSP Canada Group Limited
Babak Zarrabi	WSP Canada Group Limited
Peiman Lajevardi	WSP Canada Group Limited
Emily Sangster	WSP Canada Group Limited
Danny Rosanova	WSP Canada Group Limited
Nazli Kahn	WSP Canada Group Limited
Ara Barseghian	WSP Canada Group Limited
Ron Hui	WSP Canada Group Limited
Mohammad Nasher	WSP Canada Group Limited

\*Significant individuals may include, for example, persons who have accountability and/or decision making authority in respect of the Proponent or Proponent Team Member's development and submission of a Proposal or the commitments made by the Proponent or the Proponent Team Member within the Proposal.

\*\*The entity listed in this column should be the underlying Proponent Team Member or primary entity with which the person identified is affiliated and not simply the name of the Proponent.



Completed by the Sponsor		
Request No.:	TEA-004	
Date raised:	August 22, 2018	
Proponent:	Trillium Extension Alliance	
Subject:	Walkley Station Landscape Drawings	
Reference Documents:	TRI RFP Schedule 3, Part 1 – Technical Submission Requirements	
Request for Clarification: 1	EA-004	
<ul> <li>(i) The Proponent sha Design and Landso Design and Landso (A) An <u>overall I</u> following, b</li> <li>(I) The adja</li> <li>(II) Ider</li> <li>(III) Inte des</li> <li>(IV) All o</li> </ul>	Urban Design and Landscape Architecture: all provide a narrative on the approach to developing the Urban cape Plan, as required by the Project Agreement. The Urban cape Plan shall include at a minimum: <u>andscape drawing for each Station scale 1:2</u> 50, demonstrating the ut not limited to: integration of the station and related site development into the acent context; ntification of pedestrian and cycling connections; gration of all streetscape elements identified in the landscape ign criteria; and other elements required for the successful implementation of each ect station.	
Please confirm where the landscape drawing required by Section 2.2(1)(d)(i)(A) for <u>New</u> <u>Walkley Station</u> can be found within your submission. <u>Please provide your response by no later than 5:00PM on August 22, 2018.</u>		
Completed by the Proponent		
Date of Response:	August 22, 2018	
Response:	·	



## **REQUEST FOR CLARIFICATION (RFC)**

Unfortunately TEA's landscape drawing for the New Walkley Station was not included in the Technical Submission. This was an unfortunate oversight on our part.



Completed by the Sponsor		
Request No.:	TEA-005	
Date raised:	August 27, 2018	
Proponent:	TEA	
Subject:	General Technical Submission 1.2 - Integrated Management System	
Reference Documents:	RFP Main Body, RFP Schedule 3, Part 1 RFP Schedule 3, Part 3	
Request for Clarification: T	EA-005	
	on 1.2 of RFP Schedule 3, Part 1, the page limit for the section of Integrated Management System (IMS) is 30 pages.	
You have submitted a narrative response totalling 27 pages. As an attachment you have also provided a draft "Inspection and Test Plan" totalling 5 pages. The total page count for both documents is 32 pages.		
Please advise, which page(s) you would like the Technical Evaluation Team <b>not</b> to review. The excess page(s) will be removed from the copies of the submission provided to the evaluators.		
Please provide your respo	nse to by no later than 5 PM EST on August 27, 2018.	
Completed by the Proponent		
Date of Response:	August 27, 2018	
Response:		
Trillium Extension Alliance requests that the Technical Evaluation Team excludes the last 2 pages of the draft "Inspection and Test Plan" in its review.		



Completed by the Sponsor		
Request No.:	TEA – 006	
Date raised:	31-Aug-2018	
Proponent:	Trillium Extension Alliance	
Subject:	Quality Manager / Quality Control Manager / TEA Quality Control Manager Designations	
Reference Documents:	<ul> <li>PA Schedule 11</li> <li>TEA General Technical Submission, Section 1.2 (IMS)</li> </ul>	
Request for Clarification:		
Section 1.2 of the General	Technical Submission employs the following terms:	
<ul> <li>2. Quality Control Manager (not identified on the organization chart)</li> <li>3. TEA Quality Control Manager (not identified on the organization chart)</li> <li>Please clarify if these roles are to be fulfilled by one individual or by different individuals. Please limit your response to answering the specific clarification request above.</li> <li><u>Please provide your response by no later than 12:00PM EST on September 4, 2018.</u></li> </ul>		
	Completed by the Proponent	
Date of Response:	September 4, 2018	
Response:		
Trillium Extension Alliance would like to confirm that the role of Quality Manager, Quality Control Manager and TEA Quality Control Manager is to be fulfilled by one individual.		



Completed by the Sponsor	
Request No.:	TEA-007
Date raised:	October 29, 2018
Proponent:	Trillium Extension Alliance
Subject:	VM Contract
Reference Documents:	Financial Submission
Request for Clarification:	
been provided with your Financial Submission. Please provide your response by no later than <u>2:00PM EST October 30, 2018</u> .	
Completed by the Proponent	
Date of Response:	
Response:	
	the VM Contract (Exhibit C to the Interface Agreement) has not been inancial Submission.